

Procurement Guidelines

Purpose of the Guidelines

This document provides guidance on how to procure goods and services when using P4F funds.

All goods and services purchased with P4F funds must be procured competitively, fairly and transparently. This is to mitigate the risk that any one supplier obtains an unfair advantage. All goods or services procured using P4F funds must be eligible according to the P4F Guidelines for Using Funds.

Unless use of the Lead Organisation's own guidelines is approved during project development, all procurement should follow these guidelines.

Evidence of each procurement undertaken must be retained for the Records Retention length stated in the Lead Organisation's contract.

Thresholds and Methods

Different procurement methods are followed depending on the size of the procurement. The method is chosen based on the value and complexity/risk of the procurement.

Procurement method	Maximum value per procurement or group of related procurements in GBP equivalent	
	Procurement of goods	Procurement of services
Level 1 – Petty cash purchase	0 – 299	0 – 299
Level 2 - Prudent shopping	300 - 5,999	300 - 5,999
Level 3 – Three or more quotes	6,000 - 60,000	6,000 - 60,000
Level 4 - One and two stage open tender	More than 60,000	More than 60,000

Level 1 - Petty cash purchase (goods and services up to £299) - e.g. the purchase of food, short distance domestic travel etc. No comparison of quotations or procurement process required

Level 2 - Prudent shopping (goods and services between £300 - £5,999)

- For goods (including booking airfares, accommodation etc.) multiple quotations (three or more) should be sourced and compared. Due Diligence must be carried out on the preferred supplier if entering into a contract or agreement (not necessary for one-off cash or card purchases).
 - E.g. use airline websites or travel agents for flight cost quotations, then evaluate the quotes and choose the one offering best value for money.
- For services (e.g. technical assistance consultancy, website designer etc.) three or more technical and financial quotations should be sourced using the P4F Request for Quotations for Services (RFQS) and then evaluated against the evaluation criteria. Due Diligence must be carried out on the preferred supplier if entering into a contract or agreement (not necessary for one-off cash or card purchases).
 - E.g. contact suppliers and ask for quotations based on the RFQS, and then choose the one that provides the most confidence in the supplier's ability to undertake the services and that offers the best value for money.

Level 3 - Three or more quotes (goods and services between £6,000 - £60,000)

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- **For goods** three or more technical and financial quotations should be sourced from preferred suppliers (who have been previously identified and shortlisted through market scoping) using the Request for Quotations for Goods (**RFQG**).
 - A procurement committee must then evaluate the quotes received against the evaluation criteria.
 - Due Diligence must be carried out on the preferred supplier.
- For services three or more written technical and financial bids are sourced from preferred suppliers (who have been previously identified and shortlisted through market scoping) using the Invitation to Tender (ITT).
 - A procurement committee must then evaluate all bids received against the evaluation criteria.
 - Due Diligence must be carried out on all potential suppliers as part of the ITT.

Level 4 - One stage open tender (goods and services above £60,000)

- The opportunity should be publicly advertised on local and international media using the Invitation to Tender (ITT).
- A procurement committee must then evaluate all bids received against the evaluation criteria.
- Due Diligence must be carried out on all potential suppliers as part of the ITT.

Level 4 - Two stage open tender (goods and services above £60,000) - used for purchases of goods and services where there is uncertainty about the market or a large number of interested parties are expected.

- The opportunity should be publicly advertised on local and international media for expressions of interest (**EOI**) or pre-qualification questionnaires (**PQQ**).
- A procurement committee must then evaluate EOIs or PQQs against the evaluation criteria and shortlist the best six interested parties.
- Those interested parties that are shortlisted using the EOI or PQQ are then invited to submit written sealed bids using the Invitation to Tender (ITT).
- A procurement committee must then evaluate all bids received against the evaluation criteria.
- Due Diligence must be carried out on all potential suppliers as part of the ITT.

Additional Guidelines

Sole Source Procurement

In rare circumstances, procurement without full and open competition may be justified. Sole Source Procurement is only considered in cases where there is clear evidence that the goods or services are so specialized that there is only one Supplier able to deliver them.

A Sole Source Procurement application must provide clear documentation of the process and efforts used to determine that there are no other qualified suppliers. Please contact your P4F Project Officer for the Sole Source Procurement Application Form if required.

Value of Procurement

The estimated value of a procurement must:

- Include all forms of remuneration including fees, commissions, expenses, etc.
- Include the maximum value of all parts of a contract over its duration.
- Not be split into parts to fit within a lower procurement threshold.

Duration of Contract

The normal maximum duration of a contract is one year, or more frequently in cases where the price for the goods or services concerned is volatile.

Exceptionally, Procurement Contracts for services may extend for a period of more than a year when the scope of work includes long-term programmatic objectives. In such cases, a written justification is required.

To promote competition, all indefinite quantity procurements should be re-competed periodically to ensure that P4F continues to receive the best value for money and ensure that no supplier gains an unfair advantage.

Procurement Committees

As outlined above, the use of procurement committees is required for decision making related to procurements where the value is above £6,000 or procurements of considerable risk.

The committee should have at least three members, preferably representing technical, procurement/administrative, and finance functions.

No member of the procurement committee should be the final approving authority for the procurement.

Conflict of Interest

P4F defines a procurement conflict of interest as any situation where a supplier may be perceived to be shown favouritism (or be given an unfair advantage).

In the case where a conflict exists between an employee of the procuring entity and the supplier, employees must disclose potential or actual conflicts of interest. Where possible, potential and actual conflicts of interest will be mitigated by exclusion of the relevant employee from the procurement process.

Unless P4F provides approval in writing that the proposed mitigation steps are sufficient, a supplier shall be excluded from a procurement when it is the case that:

- The supplier or another organization controlled by the supplier has provided design or implementation consulting services for the project;
- The supplier or its personnel have a close business or family relationship with the staff of the project who are directly or indirectly involved in the procurement process or in the management or implementation of any resulting procurement contract;
- The supplier submits more than one offer either individually or in joint venture, except where alternative bids are permitted;
- The supplier is deemed to have a conflict of interest under any other rule of the Clients/funder's procurement rules or guidelines.

Procurement Documents

The procurement documents referenced above (Requests for Quotations, Request for Proposals, Invitations to Tender etc.) are expected to include (but not be limited to):

- A reference to the relevant Contract Notice.
- A Cover Letter and background or overview of the project, programme and procurement exercise.
- Instructions on completing the procurement— e.g. the procurement timeline and submission deadline, method of submission, the language of submission etc.
- Technical & Financial Specifications (scope of work, objectives/deliverables, duration etc.) and Submission Requirements (technical questions, price information, etc.).
- Scoring Methodology and Technical & Financial Evaluation Criteria.
- The form of the contract to be used.
- The form and/or conditions of tender.